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Traditional stocks and bonds may be challenged in the near-term to produce returns consistent with their historical averages given current high valuations and probable rising interest rates. Therefore, many endowments are looking to alternatives, particularly private assets, in an effort to generate higher rates of returns to help meet their spending rates, mostly hovering around 5%. Despite the pandemic, endowments are susceptible to inflationary pressures that are high now from the shift in policy to fiscal dominance, and pre-recession trends like populism, nationalism, de-globalization and a sign that the US dollar may either lose or have to share its reserve currency status. Moreover, we see inflationary signals like the 6-year high in soft commodities, rising industrial metals and oil prices, rising manufacturing prices, and the S&P 500 / Gold ratio that is still more than 15% below its peak.

Endowments face a unique dilemma to keep pace not just with headline inflation, but ideally to offset tuition inflation. There is pressure on an endowment to perform well to help lower college costs for students, even if it is for expenses beyond tuition. While general college expenses increase in-line with headline inflation and include labor costs plus a number of other things that go into producing education, tuition inflation rises more than the headline CPI. Costs associated with college tuition and fees, as measured by the US Bureau of Labor Statistics, have outpaced general US inflation as measured by CPI (4.7% versus 2.0%, annualized from January 2003-December 2020). Note the Common fund Higher Education Index that measures expenses including faculty salaries, administrative salaries, clerical, service employees, fringe

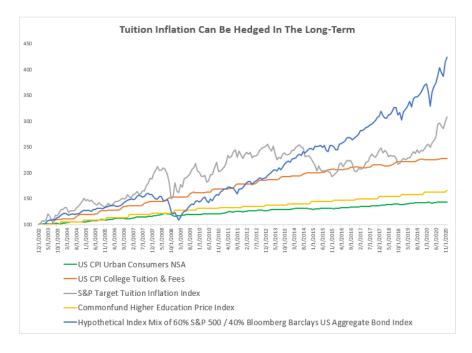
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benefits, miscellaneous services, supplies and materials, and utilities increased at an annualized rate of 2.8% (January 2003–December 2020,) slightly higher than the 2.0% measured by CPI

Exhibit 1: Tuition Inflation Can Be Hedged In The Long-Term



Source Morgan Stanley WM Global Investment Office. Data from Bloomberg, Commonfund Institute. Indices are unmanaged and not available for direct investment.

The tuition inflation spread above general inflation can be explained by the typically inverse relationship between tuition increases and funding by appropriations and endowments that may be driven by investment performance. It's possible, as shown by the S&P Target Tuition Inflation Index in Exhibit 1, for college tuition and fees inflation to be hedged over the long-term using a mix of short stocks, long corporate bonds, and cash – in addition to US Treasury Inflation-Protected Securities. The S&P Target Tuition Inflation Index annualized return from January 2003–December 2020 was 6.5% versus 8.3% for a hypothetical index of 60% S&P 500 / 40% Bloomberg Barclays US Aggregate Bond Index, though the S&P Target Tuition Inflation Index had less severe drawdowns through the global financial crisis and pandemic.

However, some endowments may not be able to take the risk needed for the required return in the short-term so may be forced to drawdown more than their stated spending rates. According to the 2019 NACUBO-TIAA Study of Endowments® (NTSE), the endowment size is critical in understanding risk, mainly from equity exposure. For example, NTSE reported endowments over \$1B had 11.2% in US equities, while endowments with \$25–50M had 37.8% and those with \$25M or less had 45.7% in US equities. So while smaller endowments may be less likely to provide major sources of revenue, they are most exposed to the equity market volatility where private assets might help, but if the size is too small then hedging with liquid assets may help in a downturn.

On a dollar-weighted basis, NTSE stated 19.1% of assets were allocated to marketable alternatives on average but certain plans allocate far more. For large endowments with high risk tolerance and a goal of generating alpha, liquid bonds may not offer the right potential upside, or, even worse, present big downside risk from rapidly rising interest rates or a credit crisis. In lieu of bonds in the hypothetical 60/40 index, endowments may allocate to

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private assets. While the risk appetite is not high for all, it is not uncommon to see 40%–50% dedicated to alternatives, though certain risks need to be considered if direct investments are made in commodities where there's physical inventory and transportation risk, or in real estate where unusable tax advantages may be wasted.

Especially now, when risk is high from stocks and bonds, it makes sense for appropriate investors to consider private assets for diversification, mitigating overall portfolio risk, income and needs. Specifically, private equity and private credit provide a potential premium to their public counterparts, but in the environment with strong inflationary pressure, private real assets, including commodities, real estate and infrastructure, are important for hedging inflation while hedged strategies may provide extra diversification. In allocating these private assets, leverage often drives risk and return characteristics, so mixing core and value-add/opportunistic assets can help clients reach their optimal portfolio commensurate with their risk profile.

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