

IN THE NATURE OF ABRIDGED PROSPECTUS - MEMORANDUM CONTAINING SALIENT FEATURES OF THE RED HERRING PROSPECTUS

BOARD OF DIRECTORS			
Sr. No.	Name	Experience & Educational Qualification	Other directorships
3.	Pradeep Pant (<i>Independent Director</i>)	He earned a bachelor’s degree in arts (Honours) from Delhi University in 1975, a Bachelor’s in Economics from Shri Ram College of Commerce, Delhi University, and a Master’s in Management Studies from Jannalal Bajaj Institute of Management Studies, Bombay University in 1976. He has been with our Company since January 20, 2015. Previously, he served as Executive Vice-President and President of Asia Pacific, Eastern Europe, Middle East, and Africa at Mondelez International. Additionally, he is the founding president of Food Industry Asia and an advisory board member of the SMU Lee Kong Chian School of Business.	Indian Companies -Antara Senior Living Ltd -Max India Limited -Max Life Insurance Company Limited Foreign Companies -Nurasa Pte. Ltd. -Nurasa Holdings Pte Ltd. -Pant Consulting Pte Ltd -Pant Investment Inc.
4.	Geeta Dutta Goel (<i>Independent Director</i>)	She holds a bachelor’s degree in commerce from the University of Delhi and a Post-Graduate Diploma in Management from the Indian Institute of Management, Ahmedabad. She is currently the Managing Director, India, at the Michael & Susan Dell Foundation, with over 16 years of experience in non-profit industry investments	Indian Companies -CIIE Initiatives -Equitas Small Finance Bank Limited -Finreach Solutions Private Limited -Home First Finance Company India Limited -Kaleidofin Private Limited Foreign Companies Nil
5.	David Martin Fletcher (Non-Executive Director (<i>Nominee of Bupa Singapore Holdings Pte. Ltd.</i>))	He holds a bachelor’s degree in modern history from Durham University, UK. He became Chief Risk Officer for Bupa in 2017, having joined Bupa in 2014, where he previously served as Chief Internal Auditor and Managing Director of Bupa International Development Markets. He is a member of Bupa’s Chief Executive Committee and Vice Chairman and Director of Bupa Arabia for Cooperative Insurance Company. Previously, he was President Director of Bank Permata in Indonesia and Group Head of Internal Audit at Standard Chartered Group, where he also held executive roles in general and risk management. He has over 20 years of experience in risk management.	Indian Companies Nil Foreign Companies -Bupa Arabia For Cooperative Insurance Company -Bupa Middle East Holding Two W.L.L. -China Taiping Insurance (UK) Co. Ltd -Tawreed Company for Financing Solutions
6.	Divya Sehgal (<i>Non-Executive Director (Nominee of Fettle Tone LLP)</i>)	He holds a bachelor’s in technology in Electrical Engineering from the Indian Institute of Technology, Delhi, and a Post-Graduate Diploma in Management from the Indian Institute of Management, Bengaluru. He has been with our Company since December 2019 and is currently a Partner at True North Managers LLP. Previously, he served as Chief Operating Officer of Apollo Health Street Private Limited and worked as a consultant with McKinsey & Company. He has over 22 years of experience in the financial sector.	Indian Companies -AU Small Finance Bank Limited -Home First Finance Company India Limited Foreign Companies Nil
7.	Maninder Singh Juneja (<i>Non-Executive Director (Nominee of Fettle Tone LLP)</i>)	He holds a bachelor’s degree in civil engineering from Maharaja Sayajirao University of Baroda and a Post-Graduate Diploma in Management from the Indian Institute of Management Society, Lucknow. He has been with our Company since December 2019 and is currently a Partner at True North Managers LLP. Previously, he was associated with Godrej GE Appliances Limited, SRF Finance Limited as Business Manager of Corporate Finance, Whirlpool of India Limited as Business Manager, ICICI Bank Limited as Group Executive, and National Bulk Handling Corporation Private Limited as Managing Director and CEO. He has over 25 years of experience in the banking and finance industry.	Indian Companies -Fincare Business Services Limited -Fedbank Financial Services Limited -Home First Finance Company India Limited Foreign Companies Nil
8.	Penelope Ruth Dudley (<i>Non-Executive Director (Nominee of Bupa Singapore Holdings Pte. Ltd.)</i>)	She holds a first-class honours degree in international business and law from Queensland University of Technology, Australia. She became Chief Legal Officer for Bupa in 2016, having joined Bupa in 2010. Previously, she served as Legal & Corporate Affairs Director of Bupa Global and Head of Legal of Bupa International. She is a member of Bupa’s Chief Executive Committee and a director of several of Bupa’s regulated subsidiaries and joint venture companies. She has over 14 years of experience in compliance, corporate law, and governance.	Indian Companies Nil Foreign Companies -78 Westbourne Park Villas Limited -Bupa Singapore Holdings Pte. Ltd. -Highway to Health, Inc. -HTH Worldwide, LLC. -Royal Flying Doctor Service of Australia, Friends in the United Kingdom (registered charity) Worldwide Insurance Services LLC
9.	Carlos Antonio Jaureguizar Ruiz Jarabo (<i>Non-Executive Director (Nominee of Bupa Singapore Holdings Pte. Ltd.)</i>)	He holds a business administration degree from Complutense University of Madrid, Spain, and completed the Advanced Management Program (AMP) at Harvard Business School, USA. He became CEO of Bupa Global and UK Market Unit (now Bupa Global, India, and UK) in 2021. Since joining Bupa in 2006, he has served as Chief Financial & Strategy Officer of the Europe & Latin America (ELA) Market Unit and as General Manager of Bupa Chile. He is a member of Bupa’s Chief Executive Committee and has over 17 years of experience in the health insurance sector.	Indian Companies Nil Foreign Companies -Bupa Insurance Limited -Bupa Insurance Services Limited

For further details in relation to our Board of Directors, see “Our Management” beginning on page 260 of the RHP.

