

Your **Vote** Counts!

MORGAN STANLEY

2026 Annual Meeting

Vote by May 13, 2026, 11:59 PM Eastern Daylight Time (EDT).
For shares held in a Plan, vote by May 11, 2026, 11:59 PM EDT.
www.virtualshareholdermeeting.com/MS2026

Morgan Stanley

MORGAN STANLEY
C/O BROADRIDGE
P.O. BOX 1342
BRENTWOOD, NY 11717



V84659-P41179-Z91601

You invested in MORGAN STANLEY and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy materials for the shareholder meeting to be held on May 14, 2026.**

Get informed before you vote

View the Proxy Statement, Annual Report on Form 10-K or Letter to Shareholders online OR you can receive a free paper or email copy of the material(s) by requesting them prior to April 30, 2026. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit www.proxyvote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit www.ProxyVote.com

Control #

Smartphone users

Point your camera here and
vote without entering a
control number



Vote Virtually at the Meeting*

May 14, 2026
8:00 a.m., EDT

Virtually at:

www.virtualshareholdermeeting.com/MS2026

Vote by mail by requesting a paper copy of the materials, which will include a proxy card.

*Please check the meeting materials for any special requirements for meeting attendance.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the more complete proxy materials, which contain important information and are available on the Internet or by mail, and of the proposals being presented at the upcoming shareholder meeting. Please follow the instructions on the reverse side to vote these important matters.

We encourage you to access and review all of the important information contained in the proxy materials before voting.

Voting Items	Board Recommendations
1. Election of Directors	
1a. Megan Butler	✔ For
1b. Thomas H. Glocer	✔ For
1c. Lynn J. Good	✔ For
1d. Robert H. Herz	✔ For
1e. Yasushi Itagaki	✔ For
1f. Erika H. James	✔ For
1g. Hironori Kamezawa	✔ For
1h. Shelley B. Leibowitz	✔ For
1i. Jami Miscik	✔ For
1j. Dennis M. Nally	✔ For
1k. Douglas L. Peterson	✔ For
1l. Edward Pick	✔ For
1m. Mary L. Schapiro	✔ For
1n. Perry M. Traquina	✔ For
1o. Rayford Wilkins, Jr.	✔ For
2. To ratify the appointment of Deloitte & Touche LLP as independent auditor	✔ For
3. To approve the compensation of executives as disclosed in the proxy statement (non-binding advisory vote)	✔ For
4. Shareholder proposal requesting an independent Board Chairman	✘ Against

Prefer to receive an email instead? While voting on www.ProxyVote.com, be sure to click "Delivery Settings".