

# Morgan Stanley

MORGAN STANLEY  
C/O BROADRIDGE  
P.O. BOX 1342  
BRENTWOOD, NY 11717

## Your **Vote** Counts!

### MORGAN STANLEY

#### 2025 Annual Meeting

Vote by May 14, 2025, 11:59 PM Eastern Daylight Time (EDT).  
For shares held in a Plan, vote by May 12, 2025, 11:59 PM EDT.  
[www.virtualshareholdermeeting.com/MS2025](http://www.virtualshareholdermeeting.com/MS2025)



V67739-P25145-Z89346

## You invested in MORGAN STANLEY and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy materials for the shareholder meeting to be held on May 15, 2025.**

### Get informed before you vote

View the Proxy Statement, Annual Report on Form 10-K or Letter to Shareholders online OR you can receive a free paper or email copy of the material(s) by requesting them prior to May 1, 2025. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit [www.proxyvote.com](http://www.proxyvote.com), (2) call 1-800-579-1639 or (3) send an email to [sendmaterial@proxyvote.com](mailto:sendmaterial@proxyvote.com). If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit **[www.ProxyVote.com](http://www.ProxyVote.com)**

Control #

#### Smartphone users

Point your camera here and  
vote without entering a  
control number



#### Vote Virtually at the Meeting\*

May 15, 2025  
8:00 a.m., EDT

Virtually at:

[www.virtualshareholdermeeting.com/MS2025](http://www.virtualshareholdermeeting.com/MS2025)

Vote by mail by requesting a paper copy of the materials, which will include a proxy card.

\*Please check the meeting materials for any special requirements for meeting attendance.

## THIS IS NOT A VOTABLE BALLOT

This is an overview of the more complete proxy materials, which contain important information and are available on the Internet or by mail, and of the proposals being presented at the upcoming shareholder meeting. Please follow the instructions on the reverse side to vote these important matters.

We encourage you to access and review all of the important information contained in the proxy materials before voting.

Voting Items	Board Recommends
1. Election of Directors	
1a. <b>Megan Butler</b>	✓ For
1b. <b>Thomas H. Glocer</b>	✓ For
1c. <b>Robert H. Herz</b>	✓ For
1d. <b>Erika H. James</b>	✓ For
1e. <b>Hironori Kamezawa</b>	✓ For
1f. <b>Shelley B. Leibowitz</b>	✓ For
1g. <b>Jami Miscik</b>	✓ For
1h. <b>Masato Miyachi</b>	✓ For
1i. <b>Dennis M. Nally</b>	✓ For
1j. <b>Douglas L. Peterson</b>	✓ For
1k. <b>Edward Pick</b>	✓ For
1l. <b>Mary L. Schapiro</b>	✓ For
1m. <b>Perry M. Traquina</b>	✓ For
1n. <b>Rayford Wilkins, Jr.</b>	✓ For
2. To ratify the appointment of Deloitte & Touche LLP as independent auditor	✓ For
3. To approve the compensation of executives as disclosed in the proxy statement (non-binding advisory vote)	✓ For
4. To approve the Amended and Restated Equity Incentive Compensation Plan	✓ For
5. Shareholder proposal requesting an energy supply ratio	✗ Against

Prefer to receive an email instead? While voting on [www.ProxyVote.com](http://www.ProxyVote.com), be sure to click “Delivery Settings”.